

2018

ANNUAL REPORT

CABRAMATTA RUGBY LEAGUE CLUB LTD



Home of the two blues...



PRESIDENTS REPORT



Dear Members,

I would like to thank Dennis Skinner our CEO and his management team for their hard work in keeping the club running smoothly. A big thank you to the patrons for their continued support of the club and its activities. I would also like to thank the Board of Directors for their hard work and dedication throughout the year. A special mention to Ted Gardner who has done a tremendous job this year as Vice President.

The club has been through some trying times this year with the renovations and the fine-tuning of our catering services. Our renovations have now been completed and Network Constructions have delivered an outstanding venue for all the members to enjoy.

I would like to congratulate all our league sides from the babies to our seniors. We had 31 sides competing with over 500 participants involved which means a growth of 12 and half percent from the previous year. All but 2 of the sides made the finals with 11 making grand finals and 8 being Premiers. It was great to see our ladies side up and running and going so well. We are very lucky to have so many people that give up their free time to coach, train and manage these sides and rarely get the recognition they deserve. Without these people, we would not have a football club. Well done to Dave Norman and the football department on the great job they do to make sure each week runs efficiently.

The pumping station has been a real thorn in our side with work still continuing and looks like coming in two years over their original time frame.

To all the families of the members that have passed away in the last 12 months, on behalf of my fellow Board of Directors, our sincere condolences. May they Rest in Peace.

A special thanks to all our sponsors for their continued support of the club. Sponsorship is an integral part of our fundraising initiative to make our club a successful club and to keep competing at the level we do.

To the duty managers, supervisors and staff at all levels, who have carried out their duties with energy and enthusiasm, I offer my sincere thanks and gratitude.

Finally, I would like to sincerely thank all our members and their families that have supported the Club and the Board during this past year. On behalf of the Board of Directors, Cabramatta Leagues Club and myself, I wish you continued success and a prosperous coming year.

Yours faithfully,



Tom Stephens
President



CEO REPORT



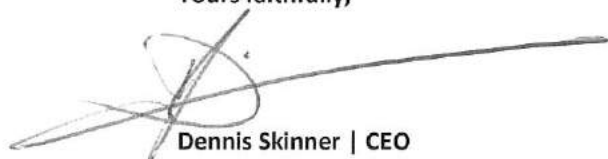
Dear Members,

Well we are well and truly into 2019 and the year seems to be flying by. When I look back and reflect on 2018 which was a difficult year for the club, it was a bit of a mixed bag. The staff did tremendously well working around the renovations and I'm sure we all appreciate their efforts. We started renovating at the beginning of March and that has continued through until March 2019. While we renovated there was an expected downturn in income. Industry benchmarking suggests clubs can suffer up to 20% decreases while renovating. Our number was around the 13% mark. The Club had an operating profit of 876k and an after depreciation result of -(652k). Bar trading was down 19% and gaming was down 14%. In order to combat this total expenditure was reduced by 6.5% or 714k. While Network interiors did a great job delivering the project on time and within budget. While Star Buffet has introduced over 1000 new members to the club it has failed to get the traction that was anticipated. It certainly didn't resonate with our existing membership base. In order to remedy that the Green Basil Thai offering was introduced and has been met with immediate success. Recent trading numbers suggest we are now over the hump of the renovation and the club with its new and modern look is getting back to trading as it would normally.

I would like to thank my Management team and all the staff for their efforts during the year. I think we have assembled a good team right the way down to our front of house staff who do an outstanding job looking after our members and guests. I would like to thank Tom and the Board of Directors for their input this year.

To you the members, thank you for your support in 2018 and I look forward to seeing you in 2019. To all those that have lost loved ones over the course of the year my sincerest condolences to you.

Yours faithfully,



Dennis Skinner | CEO



FOOTBALL REPORT

The past twelve months could not have been a more fitting period to lead into the club's landmark centenary celebration. Both on and off the field the past year has delivered success after success to levels that have surpassed even the most optimistic of supporter expectation.

On the field the club bucked the game trend and grew in size both in the number of actual players and in the number of teams it fielded. An outstanding achievement when you consider that the game overall saw a reduction of participants at the club level.

At the elite level, the club fielded its first ever female team and despite some initial teething problems, went on to surpass all expectations, being eliminated in the Grand Final qualifier and ultimately finishing in third spot in the NSWRL Harvey Norman Women's Premiership. The icing on the cake was when four of our girls went on to gain NRL contracts to compete in the inaugural NRL National competition, with two of our girls going on to attain national selection, one in the New Zealand team and the second with the Australian Prime Ministers team who played in the inaugural PM's match against the PNG in Port Moresby.

On the men's side our Ron Massey Cup team turned around the poor results of recent years to go within a single game of reaching the Grand Final. The Sydney Shield also reached the finals matches, mainly on the back of players promoted from the junior ranks.

And of the juniors, the on-field performance of all our teams was outstanding with all but two of our teams qualifying to participate in their respective final series playoffs. Of those teams eleven went on to play in either the tier A or tier B Grand Final with eight teams winning premierships, an outstanding result. The winners being -

- Under 9 Division 3
- Under 10 Division 1
- Under 10 Division 2
- Under 12 Division 1
- Under 13 Division 3
- Under 14 Division 1
- Under 16 Division 2 (Undefeated)
- C Grade



Three further teams, Under 16 Division 1, Under 15 Division 1 and the Under 11 Division 1, finished Runners Up. All of these performances contributed to once again the club finishing just behind Wentworthville in the district club championship.

Other on-field highlights were the Under 8 team winning the prestigious Mark Geyer knock out and the Under 12 team winning the post season Nines hosted by LCC. (Both a club first). Plus the hosting of two Tongan touring teams (Under 16 & Under 18) in August. The two nights of football were amongst the best played at Cabramatta all year but the real highlight was the way everyone from throughout the club pulled together and made the whole experience so memorable for the Tongan boys and our players, a real club effort!

The club moto of "the gateway to grade was" again borne out with a record number of 'Cabra boys' being selected in the various Parramatta district representative and development squads. In just the SG Ball and Harold Matthews squads nineteen Cabra juniors were chosen to participate!

None of this would have been possible without the support and hard work of many people. I'd very much like to single out just a few, Vice President Dave Smith, David Norman and the elected and appointed members of the football committee who have firstly set the direction the club was to head and more importantly put their heads down and made things happen.

Additionally I congratulate all our coaches, managers, trainers and volunteers who gave their time and knowledge so willingly throughout the year and are without doubt the major contributing factor to the Club's success. And finally, it would be remiss not to acknowledge the generous support of the clubs Board of Directors, under club Chairman Tom Stephens and the club Chief Executive, Dennis Skinner. It is through the unwavering assistance and support of this group that Cabramatta will maintain and grow its position within the game.



BOWLS REPORT

Again another 12 months gone so quickly, so welcome to one and all to 2019, but reflecting back to 2018 we had another successful social bowls year.

Our annual trip to Halekulani Bowling club playing in December for the Jack O'Brien Memorial trophy which was retained by Hali, was indeed another great day as was catching up with all our friends and especially Jack's son Danny.

The return visit in January 2019 held at Cabra-Vale Diggers Bowls Club was an even better occasion as this time our boys won the shield and are proud to be holders for the coming year.

Also in 2018 we travelled to Windang down the south coast and over the June long weekend to Gunnedah, with both trips being very popular amongst members and the visiting townships.

Many thanks to the committee, Vice President John Clarke, Brian McCormack, Ian Milne and Brian Felkin.

Hopefully in 2019 we'll be reinstating our Cabramatta Fours championship to which I'll keep you posted.

In closing the bowls club formed way back in 1978 by Jack O'Brien, Max Harrington sadly both deceased, is the greatest social bowls club around for both young and old and at \$2.00 membership truly affordable to all so come along and join you won't be disappointed.

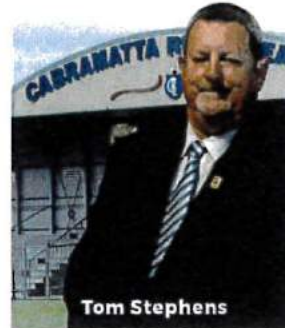
Finally on behalf of the Cabramatta Leagues Bowling committee, a hearty thanks to the Board of Directors namely President Tom Stephens, CEO Dennis Skinner, Management and Staff for your support throughout 2018 - 19

Yours in Bowls
Derek Barmes
President



DIRECTORS REPORT 2018

OUR BOARD OF DIRECTORS



Tom Stephens

PRESIDENT



Ted Gardner

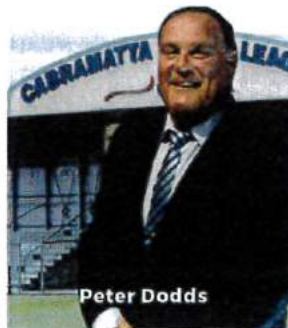
VICE PRESIDENT



Robert Birnie



Allan Keating



Peter Dodds



John Clarke



Richard Winn



Berger Piepers
PO Box 999
PENRITH NSW 2751

16 February 2018

This representation letter is provided in connection with your audit of the financial report of Cabramatta Rugby League Club Limited for the year ended 31 December 2018, for the purpose of you expressing an opinion as to whether the financial report is, in all material respects, in accordance with:

the Corporations Act 2001, including:

- giving a true and fair view of the company's financial position as at 31 December 2018 and of its performance for the year ended on that date; and
- complying with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Corporations Regulations 2001; and
- other mandatory professional reporting requirements in Australia.

We acknowledge our responsibility for ensuring that the financial report is in accordance with:

- the Corporations Act 2001, including:
- giving a true and fair view of the company's financial position as at 31 December 2018 and of its performance for the year ended on that date; and
- complying with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Corporations Regulations 2001; and
- other mandatory professional reporting requirements in Australia,

and confirm that the financial report is free of material misstatements, including omissions.


We confirm, to the best of our knowledge and belief, the following representations made to you during your audit:

1. We have made available to you:
 - all financial records and related data, other information, explanations and assistance necessary for the conduct of the audit; and
 - minutes of all meetings of directors
2. There:
 - has been no fraud, error or non-compliance with laws and regulations involving management or employees who have a significant role in internal control;
 - has been no fraud, error or non-compliance with laws and regulations that could have a material effect on the financial report; and
 - have been no communications from regulatory agencies concerning non-compliance with, or deficiencies in, financial reporting practices that could have a material effect on the financial report.
3. We acknowledge our responsibility for the design and implementation of internal control to prevent and detect error. We have established and maintained adequate internal control to facilitate the preparation of a reliable financial report, and adequate financial records have been maintained. There are no material transactions that have not been properly recorded in the accounting records underlying the financial report.
4. We believe the effects of those uncorrected financial report misstatements aggregated by the auditor during the audit are immaterial, both individually and in the aggregate, to the financial report taken as a whole. A summary of such items is attached.
5. We have no plans or intentions that may materially affect the carrying values, or classification, of assets and liabilities.
6. We have considered the requirements of AASB 136, "Impairment of Assets", when assessing the impairment of assets and in ensuring that no assets are stated in excess of their recoverable amount. As a result property, plant and equipment and intangible assets have been written down to their recoverable amount. We confirm that after such write downs, no assets are being carried at amounts in excess of their recoverable amounts.
7. The following have been properly recorded and/or disclosed in the financial report:
 - related party transactions and related amounts receivable or payable, including sales, purchases, loans, transfers, leasing arrangements and guarantees (written or oral);
 - arrangements involving restrictions on cash balances, compensating balances and line-of-credit or similar arrangements;
 - material liabilities or contingent liabilities or assets;

- unasserted claims or assessments that our lawyer has advised us are probable of assertion; and
 - losses arising from the fulfilment of, or an inability to fulfil, any sale commitments or as a result of purchase commitments for inventory quantities in excess of normal requirements or at prices in excess of prevailing market prices.
8. There are no violations or possible violations of laws or regulations whose effects should be considered for disclosure in the financial report or as a basis for recording an expense.
 9. The entity has satisfactory title to all assets, and there are no liens or encumbrances on such assets nor has any asset been pledged as collateral, except as disclosed to you. Allowances for depreciation have been adjusted for all important items of property, plant and equipment that have been abandoned or are otherwise unusable.
 10. The entity has complied with all aspects of contractual agreements that would have a material effect on the financial report in the event of non-compliance.
 11. There were no material commitments for construction or acquisition of property, plant and equipment or to acquire other non-current assets, such as investments or intangibles, other than those disclosed in the financial report.
 12. No events have occurred subsequent to the balance sheet date that would require adjustment to, or disclosure in, the financial report.
 13. We confirm that there are adequate plans in place to ensure that the company will continue to operate as a going concern. We confirm that the company is in a position to trade and pay its debts as and when they become due and payable with existing cash reserves and within existing credit facilities.
 14. Adequate insurance cover is in place to ensure the replacement of all of the company's assets.

We understand that your examination was made in accordance with Australian Auditing Standards and was, therefore, designed primarily for the purpose of expressing an opinion on the financial report of the entity taken as a whole, and that your tests of the financial records and other auditing procedures were limited to those which you considered necessary for that purpose.

Yours faithfully
Cabramatta Rugby League Club Limited



Thomas Stephens
President



Dennis Skinner
Chief Executive Officer

FINANCIAL REPORT 2018



**CABRAMATTA RUGBY LEAGUE CLUB
LIMITED
A.B.N. 24 000 650 206**

FINANCIAL REPORT

**FOR THE YEAR ENDED
31 DECEMBER 2018**

CABRAMATTA RUGBY LEAGUE CLUB LIMITED
(a company limited by guarantee)
A.C.N. 000 650 206

DIRECTORS' REPORT

Your directors submit their report for the year ended 31 December 2018.

1. DIRECTORS

The names of the directors in office during the year and their attendances at full board and other meetings held during the year were as follows:

	Board Meetings Held	Board Meetings Attended
Thomas Stephens	12	12
Richard Winn	12	12
Peter Dodds	12	7
Allan Keating	12	9
Robert Birnie	12	11
Edward Gardner	12	11
John Clarke	12	12

2. PRINCIPAL ACTIVITIES OF THE COMPANY

The principal activities of the company during the year were to encourage and promote the game of Rugby League. The company also provided members and guests with the facilities of a Registered Club. There has been no change in the nature of these activities during the year.

3. TRADING RESULTS

The result of the company before interest, depreciation, impairments and taxation was a profit of \$816,201 (2017: \$1,458,413 profit).

The net loss of the company for the year after interest, depreciation, impairments and taxation was \$652,194 (2017: \$46,060 profit).

4. DIVIDENDS

No dividends were paid during the year and no recommendation is made as to dividends, as the Club is prohibited from paying dividends by its Constitution.

5. SHORT AND LONG TERM OBJECTIVES

The Club's short term and long term objective is to develop, nurture and support the sport of rugby league, whilst at the same time assisting our sub clubs with the promotion of their respective sports – Boxing, Netball, Golf, Fishing and Bowls. We also have a number of athletes excelling in their chosen sport that are financially supported by our Club, and the vision is to continue to support the aspiring young athletes that have stemmed from within our ranks.

The Clubs itself aspires to one day be the premier venues in South West Sydney through the provision of high quality facilities and excellence in customer service, supported by quality entertainment; food and beverage; Marketing and Promotions; and Gaming for our members and guests.

CABRAMATTA RUGBY LEAGUE CLUB LIMITED
(a company limited by guarantee)
A.C.N. 000 650 206

DIRECTORS' REPORT (continued)

5. SHORT AND LONG TERM OBJECTIVES (continued)

Financially, the Club aims to establish growth in trade whilst controlling expenditure to establish self sufficiency. We are continuously looking at strategies to develop and market our offerings in order to appeal to Cabramatta and the surrounding communities.

6. STRATEGIES FOR ACHIEVING OBJECTIVES

The Club undertakes a number of strategies to achieve the above objectives.

- The Board and Management are revisiting the Strategic Plan on a regular basis
- High level of financial support for community organisations in accordance with the Club's Charter
- The Club is considering diversification options to reduce the Club's reliance on gaming revenue while at the same time master planning for capital investment in all facilities to ensure they continue to meet member expectations
- Continued development in the charter of rugby league by providing quality Coaches and Officials to complement the state of the art facilities we have available.

7. MEASUREMENT OF PERFORMANCE

The Club measures financial and operational performance using the following key indicators:

- Monthly Profit and Loss reports are presented and tabled monthly at board meetings.
- EBITDARD performance to industry standards.
- Monthly cash flow and banking reconciliation
- Monitoring of Patronage entering the premises, utilising the courtesy bus, and frequenting bingo, poker and cash housie
- Mystery Shopper reviews
- Members surveys and feedback
- Market research
- Success of Junior Football teams in terms of premierships, representative honours, and progression from grass roots to first grade level

8. DIRECTORS' REMUNERATION

No director of the company has, since the end of the previous financial year, received or become entitled to receive a benefit by reason of a contract made by the director or with a company in which they have a substantial financial interest other than as disclosed in the financial report.

CABRAMATTA RUGBY LEAGUE CLUB LIMITED
(a company limited by guarantee)
A.C.N. 000 650 206

DIRECTORS' REPORT (continued)

9. INFORMATION ON DIRECTORS

The directors in office at the date of this report and their relevant qualifications are as follows:

Thomas Stephens President	Self Employed Director from 2007
Edward Gardner Vice President	Sales Representative Director from 2014
Peter Dodds	Self Employed Director from 2009
Richard Winn	Patron Logistics Manager Director from 2007
Allan Keating	Self Employed Director 2007 to 4 May 2009 then from 27 October 2009
Robert Birnie	Retired Director from 2013.
John Clarke	Warehouse Manager Director from 2015

For and on behalf of the Board



T Stephens - Director

E Gardner - Director

Cabramatta
19 March 2019



berger piepers

CHARTERED ACCOUNTANTS

Partners
P A Berger B Com FCA
W J Piepers FCA
T D Millard B Com CA
Associate
T Costa B Bus CA

**AUDITORS' INDEPENDENCE DECLARATION TO THE DIRECTORS OF
CABRAMATTA RUGBY LEAGUE CLUB LIMITED**
(a company limited by guarantee)

I declare that, to the best of my knowledge and belief, in relation to the audit of Cabramatta Rugby League Club Limited for the year ended 31 December 2018, there have been:

- (i) no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; or
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

berger piepers
Chartered Accountants

W J Piepers
Partner

19 March 2019
Penrith, NSW



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CHARTERED ACCOUNTANTS

Partners
P A Berger B Com FCA
L W J Piepers FCA
T D Millard B Com CA

Associate
I Costa B Bus CA

INDEPENDENT AUDIT REPORT TO THE MEMBERS OF
CABRAMATTA RUGBY LEAGUE CLUB LIMITED
(a company limited by guarantee)
A.C.N. 000 650 206

SCOPE

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of Cabramatta Rugby League Club Limited, which comprises the statement of financial position as at 31 December 2018, statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information and the directors' declaration.

In our opinion, the accompanying financial report of Cabramatta Rugby League Club Limited is in accordance with the *Corporations Act 2001*, including:

- (i) giving a true and fair view of the company's financial position as at 31 December 2018 and of the financial performance for the year then ended; and
- (ii) complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

Basis of Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of Cabramatta Rugby League Club Limited, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



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Responsibilities of the Directors for the Financial Report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of a financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the consolidated company to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control;
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors;
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern;

Auditor's Responsibilities for the Audit of the Financial Report (continued)

- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation; and
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the company to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the company audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



berger piepers
Chartered Accountants



WJ Piepers
Partner

19 March 2019
Penrith

CABRAMATTA RUGBY LEAGUE CLUB LIMITED
(a company limited by guarantee)
A.C.N. 000 650 206

STATEMENT OF FINANCIAL POSITION

AS AT 31 DECEMBER 2018

	NOTE	2018 \$	2017 \$
CURRENT ASSETS			
Cash and cash equivalents	5	2,480,528	3,657,351
Trade and other receivables	6	67,208	178,557
Inventories	7	51,596	65,596
Other	8	103,790	120,253
TOTAL CURRENT ASSETS		<u>2,703,122</u>	<u>4,021,757</u>
NON-CURRENT ASSETS			
Property, plant and equipment	9	18,452,920	14,909,877
Intangible assets	10	340,981	240,981
TOTAL NON-CURRENT ASSETS		<u>18,793,901</u>	<u>15,150,858</u>
TOTAL ASSETS		<u>21,497,023</u>	<u>19,172,615</u>
CURRENT LIABILITIES			
Trade and other payables	11	681,344	1,117,993
Provisions	12	179,244	197,118
Other	13	16,804	12,837
Borrowings	14	108,561	6,167
TOTAL CURRENT LIABILITIES		<u>985,953</u>	<u>1,334,115</u>
NON-CURRENT LIABILITIES			
Provisions	12	47,348	43,550
Borrowings	14	3,350,875	29,908
TOTAL NON-CURRENT LIABILITIES		<u>3,398,223</u>	<u>73,458</u>
TOTAL LIABILITIES		<u>4,384,176</u>	<u>1,407,573</u>
NET ASSETS		<u>17,112,847</u>	<u>17,765,042</u>
MEMBERS' EQUITY			
Reserves	15	1,061,370	1,061,370
Retained profits		16,051,477	16,703,672
TOTAL MEMBERS' EQUITY		<u>17,112,847</u>	<u>17,765,042</u>

The accompanying notes form part of these financial statements.

CABRAMATTA RUGBY LEAGUE CLUB LIMITED
(a company limited by guarantee)
A.C.N. 000 650 206

STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 31 DECEMBER 2018

	NOTE	2018 \$	2017 \$
Revenue			
Sale of goods and services	3(a)	9,416,228	10,867,954
Finance income	3(b)	<u>30,108</u>	<u>45,524</u>
TOTAL REVENUE		<u>9,446,336</u>	<u>10,913,478</u>
Expenses			
Cost of goods sold		(500,307)	(612,008)
Employee benefits	3(c)	(2,408,253)	(2,462,644)
Poker machine revenue tax		(1,570,985)	(1,876,925)
Donations		(56,308)	(120,422)
Entertainment and promotional expenses		(936,272)	(1,230,843)
Security		(342,892)	(370,332)
Football expenses		(528,777)	(473,086)
Other expenses	3(d)	<u>(2,286,341)</u>	<u>(2,308,805)</u>
TOTAL OPERATING EXPENSES		<u>(8,630,135)</u>	<u>(9,455,065)</u>
PROFIT BEFORE INTEREST, DEPRECIATION, IMPAIRMENTS AND INCOME TAX		816,201	1,458,413
Finance expenses	3(e)	(40,371)	(3,818)
Depreciation	3(f)	(1,528,024)	(1,408,535)
Impairment write-back – intangibles		<u>100,000</u>	<u>-</u>
PROFIT/(LOSS) BEFORE INCOME TAX		(652,194)	46,060
Income tax expense	4	<u>-</u>	<u>-</u>
NET PROFIT /(LOSS)		(652,194)	46,060
OTHER COMPREHENSIVE INCOME		<u>-</u>	<u>-</u>
TOTAL COMPREHENSIVE INCOME/(LOSS)		<u>(652,194)</u>	<u>46,060</u>

The accompanying notes form part of these financial statements.

CABRAMATTA RUGBY LEAGUE CLUB LIMITED
(a company limited by guarantee)
A.C.N. 000 650 206

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 DECEMBER 2018

	NOTE	2018 \$	2017 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from customers		10,594,698	11,846,661
Payments to trade creditors, other suppliers and creditors and employees		(10,099,661)	(10,343,664)
Interest and other costs of finance paid		(40,371)	(3,818)
Interest received		<u>30,108</u>	<u>45,524</u>
NET CASH FLOWS FROM OPERATING ACTIVITIES	5	<u>484,774</u>	<u>1,544,703</u>
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment		27,887	84,359
Payments for property, plant and equipment		<u>(5,112,845)</u>	<u>(1,424,026)</u>
NET CASH FLOWS USED IN INVESTING ACTIVITIES		<u>(5,084,958)</u>	<u>(1,339,667)</u>
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from bank loan		3,429,085	-
Finance lease repayments		<u>(5,724)</u>	<u>-</u>
NET CASH FLOWS FROM FINANCING ACTIVITIES		<u>3,423,361</u>	<u>-</u>
NET INCREASE/(DECREASE) IN CASH HELD		(1,176,823)	205,036
Cash at the beginning of the financial year		<u>3,657,351</u>	<u>3,452,315</u>
CASH AT THE END OF THE FINANCIAL YEAR	5	<u><u>2,480,528</u></u>	<u><u>3,657,351</u></u>

The accompanying notes form part of these financial statements.

CABRAMATTA RUGBY LEAGUE CLUB LIMITED
(a company limited by guarantee)
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STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 31 DECEMBER 2018

	Retained Profits \$	Reserves (Note 15) \$	Total Equity \$
As at 1 January 2017	16,657,612	1,061,370	17,718,982
Profit for the year	46,060	-	46,060
Other comprehensive income	-	-	-
As at 31 December 2017	16,703,672	1,061,370	17,765,042
Loss for the year	(652,194)	-	(652,194)
Other comprehensive income	-	-	-
As at 31 December 2018	<u>16,051,478</u>	<u>1,061,370</u>	<u>17,112,848</u>

The accompanying notes form part of these financial statements.

CABRAMATTA RUGBY LEAGUE CLUB LIMITED
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NOTES TO THE FINANCIAL STATEMENTS

AS AT 31 DECEMBER 2018

1. CORPORATE INFORMATION

The financial report of Cabramatta Rugby League Club Limited was authorised for issue in accordance with a resolution of the directors on 19 March 2019.

Cabramatta Rugby League Club Limited is a company limited by guarantee with each member of the company liable to contribute an amount not exceeding \$2.00 in the event of the company being wound up.

The principal activities of the company during the financial year were the promotion of the game of Rugby League and that of a registered club, providing facilities for its members and their guests. The company operates in only one geographical location, being Cabramatta, New South Wales.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of preparation

The financial report is a general purpose financial report, which has been prepared in accordance with the requirements of the Corporations Act 2001 and Australian Accounting Standards. The financial report has also been prepared on an historical cost basis and, except where stated, does not take into account current valuations of non-current assets.

The financial statements have been prepared on a going concern basis. The ability of the company to continue operating as a going concern is dependent upon the continued financial support of its bankers.

(b) Statement of compliance

The financial report complies with Australian Accounting Standards and International Financial Reporting Standards ("AIFRS") as issued by the International Accounting Standards Board.

(c) Significant accounting judgements, estimates and assumptions

Significant accounting judgements

In the process of applying the company's accounting policies, management has made the following judgements which have the most significant effect on the amounts recognised in the financial statements.

Significant accounting estimates and assumptions

The carrying amounts of certain assets and liabilities are often determined based on estimates and assumptions of future events. The key estimate and assumption that has a significant risk of causing a material adjustment to the carrying amounts of certain assets and liabilities within the next annual reporting period is:

- **Impairment of intangibles with indefinite useful lives**

The company determines whether intangibles with indefinite useful lives are impaired at least on an annual basis. This requires an estimation of the recoverable amount of the cash generating units to which the goodwill and intangibles with indefinite useful lives are allocated.

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NOTES TO THE FINANCIAL STATEMENTS

AS AT 31 DECEMBER 2018

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(d) Property, plant and equipment

Plant and equipment is stated at historic cost less accumulated depreciation and any accumulated impairment losses. Such cost includes the cost of replacing parts that are eligible for capitalisation when the cost of replacing parts is incurred. All other repairs and maintenance are recognised in the statement of comprehensive income as incurred.

Depreciation is calculated on a straight-line basis over the estimated useful life of the specific assets as follows:

- | | |
|-----------------------|---------------|
| • Buildings | 40 years |
| • Plant and equipment | 3 to 10 years |

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the item) is included in the statement of comprehensive income in the year the item is derecognised.

Impairment

Non-financial assets, other than goodwill and indefinite life intangibles, are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

The company conducts an annual internal review of asset values, which is used as a source of information to assess for any indicators of impairment. External factors, such as changes in expected future processes, technology and economic conditions, are also monitored for indicators of impairment. If any indication of impairment exists, an estimate of the assets recoverable amount is calculated.

An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. Recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows that are largely independent of the cash inflows from other assets or groups of assets. Non-financial assets, other than goodwill, that suffered an impairment, are tested for possible reversal of the impairment whenever events or changes in circumstances indicate that the impairment may have reversed.

(e) Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of a qualifying asset are capitalised as part of the cost of that asset. All other borrowing costs are expensed in the period in which they occur.

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NOTES TO THE FINANCIAL STATEMENTS

AS AT 31 DECEMBER 2018

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(f) Inventories

Inventories are valued at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business.

Costs have been assigned to inventory on hand at balance date using the first in first out basis and are determined based on invoice prices.

(g) Cash and cash equivalents

Cash and cash equivalents in the statement of financial position comprise cash at bank and in hand and short term deposits with an original maturity of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in values.

For the purpose of the statement of cash flows, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts. Bank overdrafts are included within interest-bearing loans and borrowings in current liabilities on the statement of financial position.

(h) Interest-bearing loans and borrowings

All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method. Fees paid on the establishment of loan facilities that are yield related are included as part of the carrying amount of the loans and borrowings.

Borrowings are classified as current liabilities unless it is probable that the company will have the right to defer settlement of the liability for at least twelve months after the reporting date.

(i) Provisions

Provisions are recognised when the company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date. The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision resulting from the passage of time is recognised in finance costs.

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NOTES TO THE FINANCIAL STATEMENTS

AS AT 31 DECEMBER 2018

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(j) Leases

Finance leases, which transfer to the company substantially all of the risks and benefits incidental to ownership of the leased item, are capitalised at the inception of the lease at the fair value of the leased property or, if lower, at the present value of the minimum lease payments.

Lease payments are apportioned between the finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged directly against income.

Capitalised leased assets are amortised over the shorter of the estimated useful life of the asset or the lease term.

Leases where the lessor retains substantially all of the risks and benefits of ownership of the asset are classified as operating leases. Operating lease payments are recognised as an expense in the statement of comprehensive income on a straight line basis over the lease term.

(k) Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the company and the revenue can be reliably measured. The following specific recognition criteria must also be met before revenue is recognised:

Sale of goods

Control of the goods has passed to the buyer.

Rendering of services

Control of the right to receive payment for the services performed has passed to the company.

Interest

Control of the right to receive the interest payment has passed to the company as the interest accrues.

(l) Taxes

Income taxes

The company is exempt from income tax under section 50-45 of the Income Tax Assessment Act 1997.

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NOTES TO THE FINANCIAL STATEMENTS

AS AT 31 DECEMBER 2018

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(l) Taxes (continued)

Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST except where:

- the GST incurred on a purchase of goods and services is not recoverable from the taxation authority, in which case the GST is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- receivables and payables are stated with the amount of GST included.

Cash flows are included in the statement of cash flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which is recoverable from, or payable to, the taxation authority is classified as part of operating cash flows.

Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the taxation authority.

(m) Intangible assets

Intangible assets are initially measured at cost. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and any accumulated impairment losses. Internally generated intangible assets are not capitalised and expenditure is charged against profits in the year in which the expenditure is incurred.

The useful lives of intangible assets are assessed to be either finite or indefinite. Intangible assets with finite lives are amortised over the useful life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at each financial year-end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the amortisation period or method as appropriate, which is a change in accounting estimate. The amortisation expense on intangible assets with finite lives is recognised in the income statement in the expense category consistent with the function of the intangible asset.

Intangible assets with indefinite useful lives are tested for impairment annually either individually or at the cash-generating unit level. Such intangibles are not amortised. The useful life of an intangible asset with an indefinite life is reviewed each reporting period to determine whether indefinite life assessment continues to be supportable. If not, the change in the useful life assessment for indefinite to finite is accounted for as a change in an accounting estimate and is thus accounted for on a prospective basis.

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NOTES TO THE FINANCIAL STATEMENTS

AS AT 31 DECEMBER 2018

	2018 \$	2017 \$
3. REVENUES AND EXPENSES		
(a) Sale of goods and services		
Poker machine revenue	7,604,534	8,858,448
Liquor revenue	1,062,261	1,288,595
Café revenue	43,795	26,067
Keno revenue	38,422	36,537
TAB revenue	45,584	36,285
Promotion and advertising receipts	43,599	35,242
Football revenue	328,459	245,490
Subscriptions	31,148	31,550
Commissions	52,074	62,113
Rental income	131,858	172,365
Other income	34,494	75,262
	<u>9,416,228</u>	<u>10,867,954</u>
(b) Finance income		
Interest – other corporation	<u>30,108</u>	<u>45,524</u>
(c) Employee benefits		
Wages and salaries	2,110,568	2,174,588
Superannuation	195,005	178,849
Payroll tax	67,035	72,016
Workers' compensation	36,756	33,670
Fringe benefits tax	(1,111)	3,521
	<u>2,408,253</u>	<u>2,462,644</u>
(d) Expenses included in other expenses		
Rental of operating leases	35,918	15,151
(Profit)/loss on disposal of property, plant and equipment	13,891	(64,750)
Remuneration of directors	-	-
Directors' expenses	<u>23,333</u>	<u>26,409</u>
(e) Finance expenses		
Interest and charges	<u>40,371</u>	<u>3,818</u>

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NOTES TO THE FINANCIAL STATEMENTS

AS AT 31 DECEMBER 2018

	2018	2017
	\$	\$
3. REVENUES AND EXPENSES (continued)		
(f) Depreciation		
Depreciation of non-current assets		
- Buildings	475,598	499,512
- Poker machines	694,405	562,406
- Plant and equipment	271,388	255,710
- Motor vehicles	25,500	25,459
- Leasehold improvements	61,133	65,448
	<u>1,528,024</u>	<u>1,408,535</u>

4. INCOME TAX

The company is exempt from income tax under section 50-45 of the Income Tax Assessment Act 1997.

5. CASH AND CASH EQUIVALENTS

Cash on hand	260,000	260,000
Cash at banks	2,220,528	3,397,351
	<u>2,480,528</u>	<u>3,657,351</u>

Terms and conditions

Cash at bank earns interest at floating rates based on daily bank deposit rates.

Reconciliation of cash

Cash at the end of the financial year as shown in the statement of cash flows is reconciled to the related items in the statement of financial position as follows:

Cash and cash equivalents	<u>2,480,528</u>	<u>3,657,351</u>
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NOTES TO THE FINANCIAL STATEMENTS

AS AT 31 DECEMBER 2018

	2018 \$	2017 \$
5. CASH AND CASH EQUIVALENTS (continued)		
Reconciliation of the net profit/(loss) after tax to the net cash flows from operations:		
Net profit/(loss)	(652,194)	46,060
Depreciation and amortisation	1,528,024	1,408,535
Net loss/(profit) on disposal of plant and equipment	13,891	(64,750)
Changes in assets and liabilities:		
(Increase)/decrease in trade and other debtors	111,349	(90,704)
(Increase)/decrease in inventory	14,000	(9,611)
(Increase)/decrease in intangible assets	(100,000)	-
(Increase)/decrease in other current assets	16,463	(3,304)
Increase/(decrease) in trade, other creditors and employee entitlements	<u>(446,759)</u>	<u>258,477</u>
NET CASH PROVIDED BY OPERATING ACTIVITIES	<u>484,774</u>	<u>1,544,703</u>
6. TRADE AND OTHER RECEIVABLES (CURRENT)		
Trade debtors	42,833	132,460
Other receivables	<u>24,375</u>	<u>46,097</u>
	<u>67,208</u>	<u>178,557</u>
Terms and conditions		
Trade debtors and other receivables are non-interest bearing and are generally settled within 30 days.		
7. INVENTORIES (CURRENT)		
Liquor stock – at cost	<u>51,596</u>	<u>65,596</u>
8. OTHER CURRENT ASSETS		
Prepayments	<u>103,790</u>	<u>120,253</u>

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NOTES TO THE FINANCIAL STATEMENTS

AS AT 31 DECEMBER 2018

	2018 \$	2017 \$
9. PROPERTY, PLANT AND EQUIPMENT		
Freehold land - at valuation	<u>3,903,723</u>	<u>3,903,723</u>
Buildings – at cost	13,246,962	13,244,512
Accumulated depreciation	<u>(7,052,571)</u>	<u>(6,576,973)</u>
	<u>6,194,391</u>	<u>6,667,539</u>
Memorabilia - at cost	<u>56,413</u>	<u>56,413</u>
Poker machines and equipment– at cost	4,524,115	4,302,806
Accumulated depreciation	<u>(3,068,997)</u>	<u>(2,453,501)</u>
	<u>1,455,118</u>	<u>1,849,305</u>
Plant and equipment – at cost	5,691,248	5,502,880
Accumulated depreciation	<u>(4,480,651)</u>	<u>(4,238,216)</u>
	<u>1,210,597</u>	<u>1,264,664</u>
Motor vehicles – at cost	228,606	228,606
Accumulated depreciation	<u>(157,120)</u>	<u>(131,620)</u>
	<u>71,486</u>	<u>96,986</u>
Leasehold improvements – at cost	1,855,221	1,855,221
Accumulated depreciation	<u>(1,031,362)</u>	<u>(970,229)</u>
	<u>823,859</u>	<u>884,992</u>
Work in progress	<u>4,737,333</u>	<u>186,255</u>
Total property, plant and equipment	<u><u>18,452,920</u></u>	<u><u>14,909,877</u></u>

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NOTES TO THE FINANCIAL STATEMENTS

AS AT 31 DECEMBER 2018

	2018	2017
	\$	\$
9. PROPERTY, PLANT AND EQUIPMENT (continued)		
Reconciliations		
Reconciliations of the carrying amounts of property, plant and equipment at the beginning and end of the current and previous financial years:		
<i>Freehold land – at cost and valuation</i>		
Carrying amount at beginning and end of year	<u>3,903,723</u>	<u>3,903,723</u>
<i>Buildings – at cost</i>		
Carrying amount at beginning	6,667,539	7,096,806
Additions	2,450	70,245
Depreciation expense	<u>(475,598)</u>	<u>(499,512)</u>
	<u>6,194,391</u>	<u>6,667,539</u>
<i>Memorabilia – at cost</i>		
Carrying amount at beginning and end of year	<u>56,413</u>	<u>56,413</u>
<i>Poker machines and equipment – at cost</i>		
Carrying amount at beginning	1,849,305	1,399,936
Additions	322,179	1,030,820
Disposals	(21,961)	(19,045)
Depreciation expense	<u>(694,405)</u>	<u>(562,406)</u>
	<u>1,455,118</u>	<u>1,849,305</u>
<i>Plant and equipment – at cost</i>		
Carrying amount at beginning	1,264,664	1,234,263
Additions	237,104	286,675
Disposals	(19,783)	(564)
Depreciation expense	<u>(271,388)</u>	<u>(255,710)</u>
	<u>1,210,597</u>	<u>1,264,664</u>
<i>Motor vehicles – at cost</i>		
Carrying amount at beginning	96,986	121,195
Additions	-	1,250
Depreciation expense	<u>(25,500)</u>	<u>(25,459)</u>
	<u>71,486</u>	<u>96,986</u>

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NOTES TO THE FINANCIAL STATEMENTS

AS AT 31 DECEMBER 2018

	2018 \$	2017 \$
9. PROPERTY, PLANT AND EQUIPMENT (continued)		
Reconciliations (continued)		
<i>Leasehold improvements – at cost</i>		
Carrying amount at beginning	884,992	948,635
Additions	-	1,805
Depreciation expense	<u>(61,133)</u>	<u>(65,448)</u>
	<u>823,859</u>	<u>884,992</u>
<i>Work in progress – at cost</i>		
Carrying amount at beginning	186,255	116,949
Additions	<u>4,551,078</u>	<u>69,306</u>
	<u>4,737,333</u>	<u>186,255</u>

Valuations

The company's property, plant and equipment were valued by Andrew Nock Pty Limited (registered valuers) at 31 December 2009. These valuations were based upon the fair values in an open market of assets held by the company at that date and were as follows:

	\$
· Land	4,140,000
· Buildings	11,200,000
· Leasehold improvements	940,000
· Poker machines and equipment	1,131,195
· Plant and equipment	<u>1,678,805</u>

As a result of these valuations, the following impairment losses were recognised through the profit and loss in the 31 December 2009 year:

	\$
· Leasehold improvements	36,582
· Poker machines and equipment	63,093
· Plant and equipment	<u>93,635</u>

In addition, land was revalued downwards by \$239,492 in 2009, with the revaluation decrement posted through the asset revaluation reserve.

The directors have not adopted the valuation of buildings for the purposes of the financial statements. Buildings are being carried at cost less accumulated depreciation. The directors are of the opinion that buildings are not being carried at amounts in excess of their recoverable amounts.

The company's property, plant and equipment was reviewed for impairment at 31 December 2017 and the directors have determined that no further impairment of these assets exists as at that date.

The directors intend to obtain new valuations during the 2019 financial year.

CABRAMATTA RUGBY LEAGUE CLUB LIMITED
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NOTES TO THE FINANCIAL STATEMENTS

AS AT 31 DECEMBER 2018

	2018 \$	2017 \$
10. INTANGIBLE ASSETS		
Poker machine entitlements – at cost	340,981	340,981
Provision for impairment losses	-	(100,000)
	<u>340,981</u>	<u>240,981</u>

Reconciliations

<i>Poker machine entitlements</i>		
Carrying amount at beginning of year	240,981	240,981
Impairment write-back	100,000	-
Carrying amount at beginning of year	<u>340,981</u>	<u>240,981</u>

Measurement

Poker machine entitlements have been determined to be intangible assets with an indefinite useful life. They are not being amortised but are tested for impairment at least annually.

The company's poker machine entitlements were reviewed for impairment at 31 December 2018 and the directors have determined that no impairment of these assets exists as at that date. Furthermore, they have determined it appropriate to write-back a previous impairment charge of \$100,000 at 31 December 2018.

11. TRADE AND OTHER PAYABLES

<i>Current (unsecured)</i>		
Trade creditors	188,693	525,216
Other creditors and accruals	492,651	592,777
	<u>681,344</u>	<u>1,117,993</u>

Terms and conditions

Trade creditors, other creditors and accrued charges are non-interest bearing and are generally settled on 30 day terms.

12. PROVISIONS

<i>Current</i>		
Employee entitlements	<u>179,244</u>	<u>197,118</u>
<i>Non-Current</i>		
Employee entitlements	<u>47,348</u>	<u>43,550</u>

13. OTHER CURRENT LIABILITIES

Income in advance	<u>16,804</u>	<u>12,837</u>
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NOTES TO THE FINANCIAL STATEMENTS

AS AT 31 DECEMBER 2018

	2018 \$	2017 \$
14. BORROWINGS		
<i>Current</i>		
Bank loan	102,832	-
Lease liability	<u>5,729</u>	<u>6,167</u>
	<u>108,561</u>	<u>6,167</u>
<i>Non-Current</i>		
Bank loan	3,326,253	-
Lease liability	<u>24,622</u>	<u>29,908</u>
	<u>3,350,875</u>	<u>29,908</u>

Bank loan

The loan facility has a limit of \$3,300,000 with a term of 3 years expiring 31 August 2021. The loan requires interest only repayments to 31 August 2019 and then principal and interest repayments. The loan will have a residual balance of \$2,683,000 at 31 August 2021.

15. RESERVES

Asset revaluation reserve	<u>1,061,370</u>	<u>1,061,370</u>
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Nature and purpose of reserve

The asset revaluation reserve is used to record increments and decrements in the fair value of items of property, plant and equipment to the extent that they offset each other.

Reconciliation

<i>Asset revaluation reserve</i>		
Balance at beginning and end of year	<u>1,061,370</u>	<u>1,061,370</u>

16. COMMITMENTS

Capital commitments

Capital expenditure contracted for at 31 December 2018 was \$253,887 (2017: \$nil).

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NOTES TO THE FINANCIAL STATEMENTS

AS AT 31 DECEMBER 2018

	2018 \$	2017 \$
17. EXPENDITURE COMMITMENTS		
Hire purchase and finance leases	10,286	12,000
-less than one year	30,000	40,872
-later than one year but less than five years	<u>40,286</u>	<u>52,872</u>
Total minimum payments	(9,935)	(16,797)
Future finance charges	<u>30,351</u>	<u>36,075</u>
Lease/hire purchase liability	5,728	6,167
Current liability	24,623	29,908
Non-current liability	<u>30,351</u>	<u>36,075</u>

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NOTES TO THE FINANCIAL STATEMENTS

AS AT 31 DECEMBER 2018

18. FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT

The company's activities expose it to a variety of financial risks; market risk (including fair value), credit risk, liquidity risk and cash flow interest rate risk. The company's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the company.

Interest rate risk

The Club's exposure to interest rate risks, which is the risk that a financial instrument's value will fluctuate as a result of changes in market interest rates, is as follows:

	Floating Interest Rate		Fixed Interest Maturing Within 1 Year		Fixed Interest Maturing 1-5 Years		Non Interest Bearing		Average Interest Rate	
	2018	2017	2018	2017	2018	2017	2018	2017	2018	2017
	\$	\$	\$	\$	\$	\$	\$	\$	%	%
Financial assets										
- Cash assets	2,220,528	3,397,351	-	-	-	-	260,000	260,000	1.4	1.4
Financial Liabilities										
- Bank loan	3,429,085	-	-	-	-	-	-	-	4.9	-
- Finance Lease	-	-	-	-	30,351	36,075	-	-	16.3	16.3

Apart from the above, the company has no other interest bearing financial assets and financial liabilities which may affect the company's income and operating cash flows as a result of them being exposed to changes in market interest rates.

Credit Risk

The company has no significant concentrations of credit risk as the large majority of earnings are made through cash transactions. The maximum exposure to credit risk at balance date on recognised financial assets is the carrying amount, net of any provisions for losses, as disclosed in the statement of financial position.

CABRAMATTA RUGBY LEAGUE CLUB LIMITED
(a company limited by guarantee)
A.C.N. 000 650 206

NOTES TO THE FINANCIAL STATEMENTS

AS AT 31 DECEMBER 2018

18. FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT (continued)

Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities and the availability of funding through an adequate amount of committed credit.

Net fair values

The net fair values of financial assets and financial liabilities of the company at balance date approximate the book value as disclosed in the statement of financial position.

19. RELATED PARTY INFORMATION

Directors

The directors named in the attached Directors' Report each held office as a director of the company during the year for the periods indicated in the Directors' Report.

Transactions with related parties

Transactions were entered into by the company during the year with related parties, directors and director-related entities. All transactions and contracts were on terms and conditions no more favourable to those available to other customers and suppliers. Details are as follows:

Alan Keating is the proprietor of True Blue Meats. During the year purchases by the Club from this company totalled \$14,618.

Thomas Stephens is the proprietor of Reliance Roofing Service Pty Limited. During the year purchases by the Club from this company totalled \$5,296. During the year sales from the Club to this company included rental income of \$10,800.

Remuneration of directors is disclosed in note 3(d) to the financial statements.

19. CONTINGENT LIABILITIES

The company had contingent liabilities in respect of bank guarantees totalling \$5,000 at 31 December 2018 (2017: \$5,000). No material losses are anticipated in respect of these contingent liabilities.

CABRAMATTA RUGBY LEAGUE CLUB LIMITED
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DIRECTORS' DECLARATION

In accordance with a resolution of the directors of Cabramatta Rugby League Club Limited, we state that:

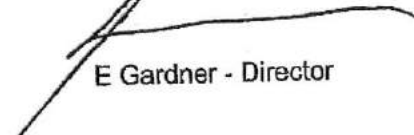
In the opinion of the directors:

- (a) the financial statements and notes of the company are in accordance with:
- (i) the Corporations Act 2001, including:
 - giving a true and fair view of the company's financial position at 31 December 2018 and of its performance for the year ended on that date; and
 - complying with Accounting Standards and Corporations Regulations 2001; and
 - (ii) International Reporting Standards as made by the International Accounting Standards Boards; and
- (b) there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

For and on behalf of the Board

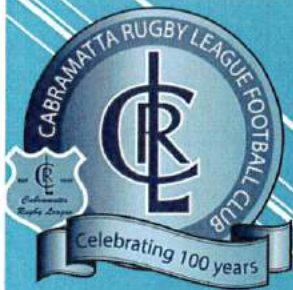


T Stephens - Director



E Gardner - Director

Cabramatta
19 March 2019



OUR CENTENARY

Centenary Celebrations

A full weekend of celebrations are planned to commemorate our Centenary.

Live bands Friday and Saturday nights – lots of celebrations!

Full day of football fun with our junior teams playing Mounties. Followed by our Community kids carnival. A great get together is planned for the "Old Boys" with a parade around the grounds ending with watching Cabra play in the Ron Massey Cup.

There is a Gala Dinner is planned to celebrate this great milestone on Sunday June 9. A fun filled night that you can remember yesteryear and re-new Cabra friendships.

We look forward to seeing you at this great event...



CABRA LEAGUES CENTENARY PROGRAMME

FRIDAY JUNE 7 - MONDAY JUNE 10

FRIDAY 7TH JUNE

- 6PM Welcome get together in the Bob Jack Bar
- 6PM Friday night Surf N Turf Raffle
- 8PM Live entertainment by Quinnt in the auditorium

SUNDAY 9TH JUNE

- 6PM Centenary Gala Dinner

SATURDAY 8TH JUNE

- 9AM Huge Fun Filled Footy Day All Cabra Jnr teams V Mounties
- 12noon Centenary Community Kids Carnival Free rides, sausage sizzle and drinks
- 2PM Old Boys Day, Function
- 5PM Ron Massey Cup – Cabra V Mounties
- 7PM Full night of Live entertainment by BIG WILLIE in the auditorium

MONDAY 10TH JUNE

- 11AM Farewell Brunch in the out door terrace



For more information please contact
Cabra Leagues reception on 9727 8788



In 2018 Cabramatta Rugby League Club donated over \$68,000 to many local community groups including:

Cabramatta High School

Creating Chances

Vietnamese Australian Mutual Support Organisation

Minifit

Heart Research Association

Learning Links

Fairfield City Council

Men of League Foundation

Local Sporting Groups

*This would not have been possible without the
continued support of our members...thank you.*